



Main Street 101

Introduction to Michigan Main Street

Michigan Main Street and MEDC



MEDC is Committed To Enabling Long-term Upward Economic Mobility for All Michiganders



Strategic Focus Areas



Attract, retain and grow businesses

Attract, keep and grow businesses in industries that support maximum growth in jobs, wages and investments



Support and grow our talent

Cultivate the skills and talent needed for in-demand and highgrowth occupations statewide



Develop attractive places

Collaborate with local communities and partners to create places in which people and talent want to live, work, visit and play



Accelerate high-tech innovation

Support entrepreneurial growth to enable commercialization and new high-tech business creation



Market the state

Promote Michigan's image as a world-class business location and travel destination



Support small business

Help existing small and microbusinesses grow and thrive and improve economic prosperity for all through small business ownership



National Main Street Center



- Established 1980
- 45 state, city or county coordinating programs providing technical assistance to over 2,000 communities nation-wide
- Movement grew out of the decline of vibrant downtowns due to suburbanization, shopping malls and big box retailers
- Paved the way for the renaissance of healthy, vibrant downtowns throughout the nation



Reinvestment on the Rise



Since 1980, the Main Street Movement has resulted in \$115.27 billion reinvested locally, 181,647 net new businesses, 815,894 net gain in jobs, 345,801 buildings rehabbed, and 37.3 million volunteer hours.





Michigan Main Street exists to help communities develop main street districts that:

ATTRACT

residents and businesses

ENCOURAGE

local investments

BUILD

community ownership

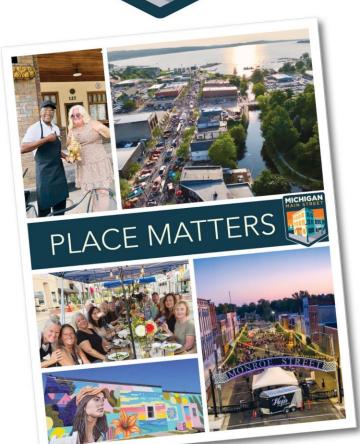


Michigan Main Street

- Michigan Main Street became a coordinating program of the National Main Street Center in 2003.
- In partnership with the National Main Street Center, we provide tailored technical assistance to Main Street communities.
- Technical assistance:
 - Branding
 - Communication plan
 - Business recruitment
 - Market data analysis
 - Board development and training
 - Retail merchandising
 - Small business support
- Grants:
 - Match on Main
 - Main Street Vibrancy Grant







MAIN STREET IMPACT

Over the past 21 years, the **Michigan Main Street (MMS)** has facilitated real results in participating communities.

REAL IMPACT The Numbers prove it!



\$49,135,925

2023-24

Total Private Investment

Program to date: \$473,749,204



\$5,855,343

2023-24

Total Public Investment

Program to date: \$152,552,988



30,094

2023-24 Volunteer Hours

Program to date: 922,796



136

2023-24 New Businesses

Program to date: 2,033



117

2023-24 Façade & Building Improvements

Program to date: 2,934

Michigan Main Street Communities 2025

REGION 1: Upper Peninsula

- Munising
- St. Ignace
- Sault Ste. Marie

REGION 2: Northwest

- Boyne City
- Cadillac
- Elk Rapids

REGION 3: Northeast

- * Cheboygan
- Gaylord
- Rogers City

REGION 4: West Michigan

- * Evart
- Coopersville
- Grand Haven
- Middleville
- wayland 🌟

REGION 5: East Central

Bay City

REGION 6: East Michigan

- Laingsburg
- **Lapeer**
- Owosso

REGION 7: South Central

- ★ Charlotte
- Downtown Lansing Inc.
- Old Town Lansing

REGION 8: Southwest

- Buchanan
- Coldwater
- Niles
- Three Rivers

- Adrian
 - Blissfield
 - ★ Howell
 - Manchester

ONTONAGON

REGION 9: Southeast

GOGEBIC

BARAGA

MARQUETTE

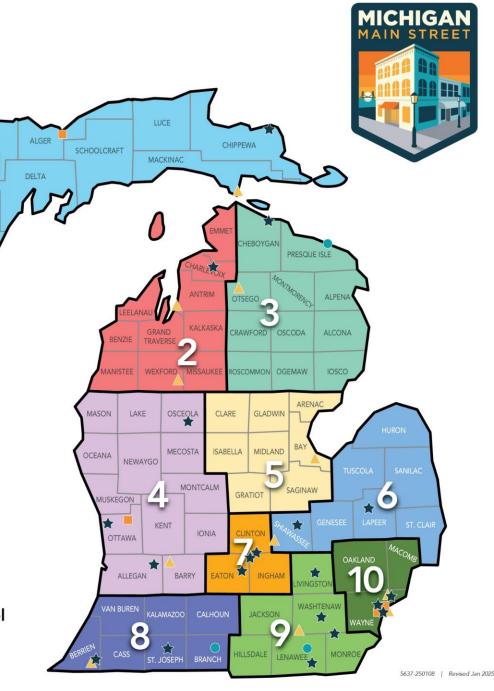
MENOMINE

DICKINSON

★ Saline

REGION 10: Detroit Metro

- East Warren (Detroit)
- Hamtramck
- Historic North End (Detroit)
- Live6 Alliance (Detroit)
- Mexicantown Hubbard Communities (Detroit)
- Southgate











Main Street: A Framework



A community-driven economic development strategy encouraging downtown revitalization through **historic preservation** and **stakeholder engagement.**















The Main Street Approach



Community Vision + Market Understanding

Establish a community vision for the Main Street district that acknowledges market realities and provides a foundation for future (re) development.

Key tools: local surveys, market data

Transformation Strategies

Select a strategy aligned with the community vision and local market to guide programming, planning and investment in the downtown district.

Key tools: focused strategy, implementable goals

Implementation & Measurement

Identify programming, partners and capital needed to implement transformation strategy; define measures of success to track impact over time.

Key tools: project work plans, data collection and tracking



The Main Street Approach



Economic vitality

Strengthens existing economic assets, while also identifying opportunities for new development and growth.

Design

Leverages unique, historic character to create inviting districts that attract visitors, residents and businesses.

Organization

Cultivates partnerships and coordinates resources around a shared community vision for downtown.

Promotion

Communicates the value and vitality of downtown to community members, potential investors and key stakeholders.



Is Main Street right for your community?

- Does your potential district meet MMS standards for traditional downtown and/or neighborhood commercial districts?
- Is historic preservation important to local citizens and stakeholders?
- Is downtown revitalization a community priority?
- Do you want to leverage human and financial resources in support of downtown?
- Do public and private stakeholders desire to build broad-based community support for downtown revitalization?



Goals of participating in Main Street









Familiarize
community
and key
stakeholders
with Main Street
Approachtm

Access tools
designed to build
awareness and
resources for future
Main Street
programming

Identify local stakeholders and strategies to engage them in the Main Street effort Join state-wide network of MMS communities, including MMS Listserv access, to ask questions, make connections and see Main Street in-action



Michigan Main Street Program Levels

NETWORK LEVEL

No Commitment

Communities
looking for
additional
resources but not
full MMS
Designation

ENGAGED LEVEL

- 3 Year Commitment

- Communities ontrack to full MMS
 Designation
- Communities complete an application for participation in the Select Level

SELECT LEVEL

5 Year Commitment

- Communities dedicated to implementing the Main Street Approach
- Receive specialized technical assistance for downtown or district revitalization

MASTER LEVEL

2+ Year Commitment

- Communities that have completed the Select Level and met the National Accreditation Standards set by Main Street America
- Receive more sophisticated technical assistance
- Opportunity to mentor other MMS Communities



Main Street Participation

MICHIGAN MAIN STREET CHECKLIST

Communities should use this checklist as a guide to understand the responsibility of participation at varying levels to build capacity and participate at the level of the Michigan Main Street Program that is most appropriate.

	NETWORK	ENGAGED	SELECT	MASTER
Complete community interest form	•	•		
Complete downtown scorecard	•	•		
Submit progress reports due June and December annually	•	•		
Complete online training series		•		
Attend downtown forums annually		•		
Identify or establish a local Main Street organization and district		•		
Complete Main Street application			•	
Hire a full-time executive director			•	•
Maintain an active downtown/district board			•	•
Ensure a dedicated budget for downtown/district transformation			•	•
Submit progress reports due monthly			•	•
Attend MMS workshops and/or national conference			•	•
Meet national accreditation standards set by Main Street America			by year 5	•



Main Street Services

MAIN STREET TECHNICAL ASSISTANCE SERVICES	NETWORK	ENGAGED	SELECT	MASTER
Virtual technical assistance from MMS staff based on solution center resources	•	•	*	A
Engaged Level community site visit		•		
Engaged Level virtual check-ins		•		
Pre-application site visit		•		
Asset mapping		•	*	A
Market data snapshot and subsequent updates			*	A
Transformation strategy identification and implementation			*	A
Executive director hiring assistance			*	A
Executive director support and professional development			*	A
Main 5 communication plan			*	A
Branding			*	A
Business recruitment primer			*	A
Business recruitment challenge			*	A
Fund development			*	A
Visitor data snapshot			*	A
Property development primer			*	A
Retail merchandising			*	A
Storyville Social storytelling basic			*	A
Strategic planning			*	A
Annual accreditation visit			*	A
Downtown futures service				A
Entrepreneurial ecosystem				A
Storyville social storytelling blitz				A
Website development grant				A
Pilot new technical assistance opportunities				A



Main Street Online Training

Best Practices and Outcomes:

- Don't solely rely on one staff person to complete the training
- Aim for at least 80% of your local DDA Board, or intended Main Street Organization Board complete the training
- Start the process of building a Main Street program in your community

- Define roles and responsibilities for Main Street organization and potential partners
- Identify strategies to recruit, engage and sustain volunteers and key stakeholders
- Develop tools to implement fundraising strategies to fund the local Main Street program
- Learn about Main Street best practices through real-world examples





Successful businesses are vital to a thriving district.

BUSINESS KEY FOCUS AREAS

Business Retention Strategies | Business Recruitment Strategies | Business Plan Competitions Incentive Strategies | Rightsized Retail | Expansion Exploration | Retail Market Data Succession Planning | New Business Start Up Package

business solution scorecard

PERFORMANCE MEASURE	STAR	TING	EVOL	VING	EXCE	LING
Business development efforts and the broader scope of district revitalization initiatives are focused on a targeted geographic area that is clearly defined and mapped	0	1	2	3	0	5
 A building and business inventory of the district has been completed for all properties and businesses within the district 	0	0	0	0	0	0
3. A map identifying and analyzing the district's business and activity mix on first and upper floors is in place and updated regularly or as changes warrant	0	0	0	0	0	0
4. The organization has programming and resources in place to actively assist small businesses and entrepreneurs in the district	0	0	0	0	0	0
5. The organization maintains current market information and a list of targeted business expansion and recruitment opportunities	0	0	0	0	0	0
6. Business development and recruitment collateral materials are in place and updated regularly or as needed	0	0	0	0	0	0
7. The organization hosts regular business owner meetings and/or communicates regularly with business owners to determine needs or challenges, and share successes		0	0	0	0	0
	BUSINESS TOTAL SCORE					

SCORING SCALE

- **0—1 Starting:** Doesn't exist or we're just getting started (in the early discussion, research or planning stages) or underperforming and in need of a re-boot.
- **2—3 Evolving:** Getting ready to launch or already in place, operating or programmed but with opportunities for growth or enhancement.
- **4—5 Excelling:** Actively and consistently demonstrated or mastered with a high degree of proficiency and quality— commonly viewed among our greatest strengths.

Scan the QR code here to go directly to the resource library and download the tools you need to keep your revitalization efforts moving forward!



Downtown Scorecard

Business Category



DOWNTOWN AND DISTRICT MANAGEMENT SCORECARD

Record your score for each of the eight categories to see what areas your organization is strong in, and the areas that you might need to dig a little deeper into.

Business	1	23(4) (5	60	8 9	0 00 0	D (2)	13 (4)	15) (1	67	B (9	20 20	22 (2	3 24 (S) 26) (g) (29	29 30	(3) (i	933	9 39
Real Estate	1	2 3	4	6 6	⑦ (9 9	10	11) 12)	(13)	14 15	16)	17 18	19 (20 20	22 (2	3 24	2 5 2	9 27	29 2) 39
Events	1	2	3	4	⑤	6	7	8	9	10	11)	12	(13)	(14)	(15)	16	17	(18)	19	20
Marketing	1	2	3	4	(5)	6	7	8	9	10	11)	12	13)	14)	15)	16)	177	(18)	19	20
Preservation	1		2	į.	3	Š	(Ð	(5)		6		7		8		9		10
Place	1	2		3	4	(5))	6	7	(<u></u>	9	10)	11)	12	(13)	14)	(15)
Capacity	①(234	5)6)739) ® (1	123	(4) (B)	1617(18	192)@@(324(3 900)@@	333	2334	3936	333	9494	142430	44)46)
People	1	23(4) (5	000	3 (9	000	D 12	13 (14)	15) (1	67	B (9)	29 21	22 (2	9 24 (S) 26 (27 23	29 30	3) (3	9 3 3	4 35

A. Based on your scorecard results, which of the eight core areas represent the organization's greatest strengths? (select up to three)

B. Which of the eight core areas represent areas of greatest need or challenges facing the organization? (select up to three)

C. List or briefly describe five specific actions, projects, or areas of focus representing some of the best opportunities for growth or improvements for your organization and/or the downtown or district?

- 1.
- 2
- 3.
- 4.
- 5

Applying the Results EVALUATION AND STRATEGIC PLANNING

- Distribute a copy of the scorecard (and this summary evaluation worksheet) to each of your downtown or district management organization's board or leadership team members, including staff members.
- Set and communicate a deadline for completing and returning the scorecard.
- Compile completed scorecard results, paying special attention to areas of agreement and alignment, and areas of divergence.
- Facilitate a strategic planning session or retreat to review and discuss the compiled results.
 Discussion might revolve around questions and topics like:
- What surprised you or stood out?
- Which core areas or performance measures deserve more dialog or further exploration?
- Looking deeper, what might be driving the results? (e.g. challenges, issues, timing external forces, leadership, resources, etc.)
- Who else-individuals and/or organizations-should be approached for perspective, clarification, or help?
- Build consensus around directions, priorities, actions, and/or next steps. For example:
- To get started, refer to the list of "Best Opportunities for Growth or Improvements" compiled from this
- Invite each member to offer their own top three (these may come directly from the compiled list or may be new based on discussions and ideas shared at the session).
- Create the list on chart paper and provide each member a chance to vote on their top 3 from the newly compiled list (the "dot" method works well for this purpose).
- Tally the votes to identify areas and items of priority consensus. Choose three to five the organization will emphasize as organization development priorities over the next year.
- Match priorities to Michigan Main Street Solution Center tools and resources for help getting started, elevating your efforts, and staying on track.
- Repeat the process annually to measure progress and re-assess organization development priorities.

Downtown Scorecard

Organization Overview



MI Main Street Solution Center







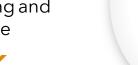
https://www.miplace.org/programs/michigan-main-street/resources/



Value of Main Street Participation



Engages the community in the future of downtown, cultivating belonging and pride



Access to support, tailored technical assistance and outside experts, plus national network of communities







Provides a framework and proven methodology for sustainable revitalization



Proactively manages the market rather than relying on external forces



Drives economic growth by revitalizing businesses, attracting new investments, increasing foot traffic and local spending, and making the district hub for social and economic activity



Economic Impact of Main Street

The Impact of Michigan Main Street Communities (2003-2023)

These dollars and jobs occurred because of the work of MMS Communities:

\$445.6 Million

Total Economic Impact of Michigan Main Streets

4,000+ Jobs

Supported Because of Michigan Main Street Communities

\$239.6 Million

Business Revenue Attributable to Michigan Main Streets

\$8.8 Million

Total Cumulative State Tax Revenue Attributable to the Programming of Michigan Main Street Communities

ECONOMIC IMPACT

Over the past 20 years, Michigan Main Street has transformed downtown communities through economic development.

Between 2003 and 2023, Michigan Main Street helped generate \$239.6 million to businesses, directly attributable to Main Street programming across the State of Michigan. This impact was generated by:



Attracting New Businesses to Main Street and Supporting Downtown Business

MICHIGAN

\$90.9 Million



Bringing More Customers to Local Businesses



\$61.2 Million

Revitalizing and Preserving Downtown Communities

\$13.4 Million





Developing Attractive Places Across the State

\$74.1 Million

\$239.6 Million

This cumulative direct economic impact reflects how Main Streets generated additional spending and business revenue because of their programmatic efforts in downtowns.

Direct Economic Impact

Economic Impact of Main Street



BUSINESS ATTRACTION + RETENTION

Attracting New Businesses to Main Street and Supporting Downtown Businesses

\$180.7 Million
Total Economic Impact

2,150 Jobs
Supported by Total Impact

Michigan Main Street Communities bring new businesses to their downtown communities, filling vacant storefronts and meeting untapped market demand. Main Streets across the state tailor their business attraction efforts specific to the on-the-ground realities of their commercial community. They leverage the robust resources through the MMS Coordinating Program and MEDC and follow scalable best practices set forward by Main Street AmericaTM for attracting new businesses to locate in their downtowns. MEDC's Match on Main, a reimbursable grant program for MMS Communities and Redevelopment Ready Communities®, exemplifies collaborative partnerships between MMS Communities and local businesses, encouraging small business growth, pathways for new business opportunities, and authentic downtowns across Michigan.

How MMS Communities Support Their Downtown Local Businesses

The targeted technical assistance and business support MMS

Communities provide are tailored to the specific needs of their downtown economy. Through the Main Street model, MMS Community leadership forms strong relationships with their local businesses, ensuring that Main Street efforts provide value to their local business community.

89%

businesses opened in Mai Street Communities since the program's inception.

1.753

of Main Streets actively work to bring businesses to their downtown. 94% of Main Streets prioritize busines retention efforts.

89% Provide Resources to Current and Prospective Businesses

89% Connect Businesses with Outside Financial Resources

79% Host Networking and Mentorship Initiatives

68% Offer Direct Financial Support to Businesses

32% Host Entrepreneurship and Incubator Programs

63% Assist with Business Marketing Efforts

Note: This economic impact of business growth in Main Streeta assumes 4% of the net new business activity is attributable to the direct presence of a Main Street based on prior studies through Main Street America TM. Source: MMS Reinvestment Statistics (2003-2023), MMS 2023 Leadership Survey, Jon Stover & Associates, InfoGroup (2023)

20 Years of Main Street Impact | Michigan Main Street





"Here in Michigan, we're proud to support risk-takers, groundbreakers and innovators in bringing their business to life. Whether it's by supporting small businesses through our Match on Main program or preparing our communities for development through Michigan Main Street and the Redevelopment Ready Communities program, we're committed to helping transform a dream business into a thriving success."

- Quentin L. Messer, Jr., CEO, MEDC









A recent initiative of MMS, the Michigan Main Street Story Series shares the stories and perspectives of local business owners throughout Main Street communities. Through its partnership with Storyville Social, this effort, combined with the economic impact of Main Street business attraction and retention, impressively articulates the power of Main Streets for entrepreneurship, growth, and inclusion. To read and watch the stories of Michigan Main Street's business owners, visit: www.miplace.org/programs/michigan-main-street/story-series.

20 Years of Main Street Impact | Michigan Main Street 15

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94%

of Main Streets prioritize business retention efforts.

Economic Impact of Main Street

Economic Impact of **Main Street**



MARKETING, BRANDING + EVENTS

Attracting More Customers to Local Downtown Businesses

\$116.9 Million **Total Economic Impact**

1.091 Jobs **Supported by Total Impact**

From helping to brand and market commercial districts to planning and hosting events that expand the customer base of local businesses, Michigan Main Street Communities directly bring more customers to their businesses. As champions of local branding and marketing the collective business community, Main Streets highlight and share the unique personas and experiences of the downtown communities across the state. From social media advertisements, to partnering with local tourism bureaus, to creating downtown itineraries for out-of-town visitors, MMS Communities launch a variety of tools, mechanisms, and approaches for marketing, branding, and customer attraction.

To help bring more customers to downtown businesses, MMS Communities plan, partner, and host celebrated events throughout all times of the year. These events offer more than a good time but directly support local businesses with expanded revenue and drive the local economy. Michigan Main Street helps guide MMS Communities in shifting events to meet the specific needs of its business districts, targeting events in the offseason when business revenue is low as well as during peak times to heighten and enhance local spending. Main Street events introduce new visitors to the commercial district and their businesses. One out of every three Main Street event attendees comes from outside their local municipality to experience the Main Street Community, offering meaningful first impressions and encouraging people to return downtown.

95%

of Main Streets directly help bring customers to their local businesses.

34%

of Main Street event attendees come from outside the community.

of Main Streets host events, giving more reasons to come downtown.

people come, on average, annually to the events put on a typical Main Street by a Main Street Community. event in recent years.

4.2 million

people attended Main Street events since the first events in 2003.

volunteer hours go into

Note: This economic impact of Main Street customer attraction includes programmatic budget allocated toward marketing efforts, event planning, and the attributable visitor spending at Main Street events. This model assumes that Main Street event attendees' spending is based on prior national studies.

Source: MMS Reinvestment Statistics (2003-2023), MMS 2023 Leadership Survey, Jon Stover & Associates



budget is allocated towards

marketing, branding, and event

efforts. This equates to nearly

\$60,000 annually for the

average Main Street.

of the typical MMS Community' staff time is dedicated towards customer attraction, including marketing, branding, and event programming.



showcase our downtown as a

community."

whole and businesses within our

– Lapeer Main Street DDA

95%

of Main Streets directly help bring customers to their local businesses.

34%

of Main Street event attendees come from outside the community.

100%

of Main Streets host events, giving more reasons to come downtown.

13,700

people come, on average, annually to the events put on by a Main Street Community.

4.2 million

people attended Main Street events since the first events in 2003.

75

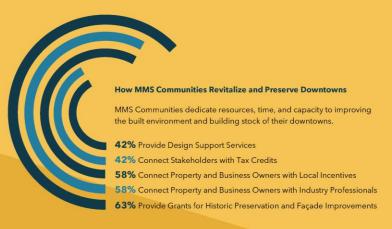
volunteer hours go into a typical Main Street event in recent years.

Economic Impact of Main Street

Economic Impact of Main Street



Ingrained in the original idea of Main Street America™ as a subsidiary of the National Trust for Historic Preservation, MMS and its Communities dedicate efforts to preserving the existing fabric and downtown character while imagining the future and bringing new investment across Michigan.



building and facade improvements occurred in Main Streets since 2003.

of public investment has of private investment has gone into Main Streets been committed to Main since the program began. Streets since 2003.

Note: This economic impact of Main Street historic preservation efforts is based on the programmatic budget allocations of Main Streets for historic preservation, restoration, and building improvements.

Source: MMS Reinvestment Statistics (2003-2023), MMS 2023 Leadership Survey, Jon Stover & Associates

20 Years of Main Street Impact | Michigan Main Street







Michigan **Main Street**

Since the program's origin, Michigan Main Street has recognized the power of local residents in Main Street programs and the continued importance of downtown housing. From tracking key indicators such as new housing added to downtown or rehabilitated units to providing training and oversight on the value of Main Street residents, MMS has been the leader of many statewide Coordinating Programs in strategizing for downtown housing in Main

Beyond providing a wider variety of housing options for Michigan residents, MMS Communities pull their residential populations directly into their efforts and prioritize for shaping downtown. The recently launched MMS Pulse Poll Surveys offer an innovative approach to understanding community sentiment, activity and consumer behavior, and vision for the future - keeping MMS Communities' "finger on the pulse" of their broader communities.

20 Years of Main Street Impact | Michigan Main Street 19



Economic Impact of Main Street

Economic Impact of **Main Street**



PLACEMAKING

Developing Attractive, Across the State

\$123.4 Million

Supported by Total Impact

How MMS Communities Create Attractive Places









Community's time is dedicated toward placemaking.

Note: This economic impact model allocates Main Street programmatic operation budgets as placemaking Source: MMS Reinvestment Statistics (2003-2023), MMS 2023 Leadership Survey, Jon Stover & Associates

20 Years of Main Street Impact | Michigan Main Street









Vibrancy Grant



Michigan's Main Street Vibrancy Grant is one of many tools that celebrate Michigan Main Street's community-based economic development approach. The Main Street Vibrancy Grant helps communities implement projects within their foundational community plans and specific targeted transformational strategies. To date, \$460,000 of grant funding has gone towards MMS Communities funding projects ranging from public art, outdoor dining improvements, wayfinding, alley activation, seasonal festivities, and public space reimagination.

20 Years of Main Street Impact | Michigan Main Street 21



Economic Impact of Main Street

Technical Assistance Highlights

Available to Select and Master Level Main Street Communities



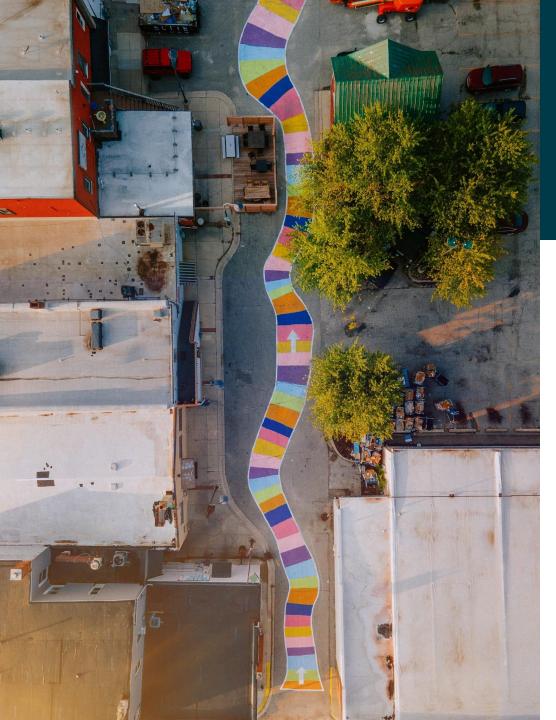


Technical Assistance Highlight: Branding









Technical Assistance Highlight: Branding







Technical Assistance Highlight: Branding



4.1 Wayfinding

The wayfinding system should be introduced as part of the brand because it plays such an important role in the perception

PRIMARY GATEWAYS

These gateways are the primary intersection points and main entry ways to town. They need to be highly visible and introduce the brand.

BUILDING MARKERS

The markers can be either wall mounted or monument style and denote important landmarks in the downtown district

TRAILBLAZERS

Trailblazers are the directing signs leading motorists to the main attractions in the area. These should have a maximum of three locations per sign and carry motorists from gateway to parking lot Colors can be used to distinguish between different districts and can become smaller as the scale and speed of the

STREET BANNERS

Banners are very popular and help to add color and movement to the lanes of travel, acting as a speed calming device. They too can be color coded by district and can promote local events, as well as promoting the brand.

PARKING SIGNAGE

Identifying parking is important in creating a parking system in downtown. Visitors are more likely to walk a block or two to shop if the signage system leads them directly to a public parking lot and tell them how to proceed. The parking markers can be by the mselves or as attachments to trailblazer signs. 5 minute ride to the perfect chocolate.



8 minute

bike ride to



You look like you need coffee. 3 minutes ahead.





2 minute walk to an amazing burger.







Bacon.





EST CITY 1872







Rogers City BrandTouch™ Manual



Technical Assistance Highlight: Branding

Technical Assistance Highlight: Market Data Snapshot

DOWNTOWN CHEBOYGAN



MARKET SNAPSHOT

Cheboygan Main Street DDA and community partners are taking a pro-active approach to planning for the future prosperity of Downtown Cheboygan. Ongoing efforts are serving to heighten the appeal of Downtown Cheboygan as a place to work, visit, live, do business, and invest. A holistic approach to revitalization is sparking a new wave of activity and positioning Downtown Cheboygan as a local and regional attraction, economic engine, and center for commerce.

This Market Snapshot, commissioned by Michigan Main Street, a program of The Michigan Economic Development Corporation, summarizes local and regional demographic, lifestyle and retail data. The information provides a starting point for evaluating the market, identifying potential opportunities, and assessing Cheboygan Main Street DDA enhancement strategies; and for benchmarking and tracking changes in the market and possible implications for Downtown Cheboygan.



Cheboygan Main Street DDA (231) 627-9931 *6 cheboygan mainstreet.org



Cheboygan is a Michigan Main Street community.

Michigan Main Street assists communities revitalizing and reserving their traditional commercial districts

The argaram arouldes technical assistance for communities desiring to develop their own local Main Street program by utilizing the Main Street Approach™ – a common-sense approach to tackling the complex issues of revitalization by capitalizing on downtown's history and identifying the unique assets of the

Prepared by DPN for Cheboygan Main Street DDA

DOWNTOWN CHEBOYGAN DRIVE TIME MARKET

DEMOGRAPHIC FAST FACTS | Source ESRI 2022



POPULATION	5 Minutes	10 Minutes	20 Minutes
2010 Total	4,178	7,714	14,645
2020 Total	4,082	7,482	14,232
2022 Estimate	3,983	7,348	14,019
2027 Projection	3,943	7,317	13,976
Growth (2022-27)	-1.0%	-0.4%	-0.3%
(i) Projected State Po	pulation Growth (2022-2	n	-0.23

	•			
1	2022 DAYTIME POP	5 Minutes	10 Minutes	20 Minutes
O.A.	Total Daytime Population	4,877	7,977	12,86
	Workers	2,893	4,179	5,61
	Residents	1,984	3,798	7,25
	Daytime Change	22.4%	8.6%	-8.25

7 31	HOUSEHOLDS	5 Minutes	10 Minutes	20 Minute
Links	2010 Total	1,736	3,222	6,23
	2020 Total	1,787	3,285	6,28
	2022 Estimate	1,770	3,268	6,24
	2027 Projection	1,766	3,281	6,27
	Growth (2022-27)	-0.2%	0.4%	0.4
	(i) Projected State Ho	useholds Growth (2022-	271	0.3

5 Minutes	10 Minutes	20 Minutes
\$50,775	\$50,968	\$54,362
\$55,575	\$55,755	\$59,762
9.5%	9.4%	9.9%
	\$50,775 \$55,575	\$50,775 \$50,968 \$55,575 \$55,755

DOWNTOWN CHEBOYGAN | DRIVE TIME MARKET

MARKET TRAITS | Source: ESRI 2022



● ◆ ▼ POPULATION BY RACE/ETHNICITY—DIVERSITY

Diversity Index	5 Minutes	10 Minutes	20 Minutes
2010	18.3	17.5	16.0
2020	29.8	26.5	22.9
2022	30.7	27.3	23.5
2027	30.8	27.4	23.5
A			

The Diversity lader summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100



2022 Population 25+ by Educational Attainment

Education	5 Minutes	10 Minutes	20 Minutes
No HS Diploma	9.0%	9.0%	7.5%
HS Grad/GED	41.6%	41.6%	39.2%
Some College/Assoc	30.7%	29.8%	30.5%
Bachelor/Grad/Prof	18.7%	19.7%	22.8%



2022 ESTIMATE

Source: Esri Market Profile | 08.22

\$29,321

5 Minutes

10 Minutes

20 Minutes



2022 ESTIMATE





2022 EMPLOYMENT BY OCCUPATION

5	ZUZZ EMFLUTMENT	DI UCCUPATION		
D	2022 Employed 16+	5 Minutes	10 Minutes	20 Minutes
	Total Estimate	1,936	3,480	6,725
	- White Collar	55.0%	54.0%	52.9%
	- Services	20.8%	20.1%	20.3%
	- Blue Collar	24.2%	25.9%	26.8%

46.7

DOWNTOWN CHEBOYGAN | DRIVE TIME MARKET

LIFESTYLE PROFILE ISOLAGE: ESBI 2022

Esri's Community Tapestry is a geodemographic segmentation system that integrates consumer traits with residential characteristics to identify markets and classify U.S. neighborhoods. Tapestry Segmentation combines the "who" of lifestyle demography with the "where" of local geography to create a classification with 67 distinct behavioral market segments (Tapestry Segments), each belonging to one of fourteen LifeMode Groups.

PREVALENT ESRI TAPESTRY LIFEMODE GROUPS

Tapestry LifeMode groups represent markets that share a common experience—born in the same generation or immigration from another country-or a significant demographic trait, like affluence. The Hometown and Cozy Country Living LifeMode Groups are among those most prevalent in the drive time areas.



HOMETOWN [LM12] | \$1 in 5 and 10 Minute Drive Time

ļ	5 Mi	nutes	10 M	inutes	20 Minutes		
į	HHs	Percent	HHs	Percent	HHs	Pero	
Ì	1,505	85.0%	2,137	65.4%	2,137	34.2	

- Growing up and staying close to home: single householders.
- Close-knit urban communities of young singles (many with children).
- Owners of old, single-family houses, or renters in small multiunit buildings. Religion is the comerstone of many of these communities.
- Visit discount stores and clip coupons.
- Purchase used vehicles to get to and from nearby jobs.



- Largest Tapestry group, almost half of households located in the Midwest.
- ► Homeowners with pets, residing in single-family dwellings in rural areas; almost 30% have 3 or more vehicles and, therefore, auto loans
- Politically conservative and believe in the importance of buying American
- Own domestic trucks, motorcycles, and ATVs/UTVs.
- Prefer to eat at home, shop at discount retail stores (especially Walmart), bank in person, and spend little time online.
- Own every tool and piece of equipment imaginable to maintain their homes, vehicles, vegetable gardens, and lawns.
- Listen to country music, watch auto racing on TV, and play the lottery; enjoy outdoor activities, such as fishing, hunting, camping, boating, and even bird watching,

Information on Esri Tapestry methodology and applications, along with descriptions for Tapestry's 67 seaments, are available from the Esri website at:

Source: Esri Community Tapestry Segmentation | 08.22

Prepared by DPN for Chebovgan Main Street DDA Page 2

Technical Assistance Highlight: Visitor Data Snapshot

Coldwater Main Street







13.3K residents 185.9K visitors

of Coldwater, Michigan (U.S. Census Bureau, 2022)

number of visitors to Coldwater Main Street in 2023

1.3M visits to Coldwater Main Street in 2023



June 2023 -**Busiest Month**

Coldwater Main Street had 121.300 visits in June 2023



Fridays and Saturdays -**Busiest Days**

More than 37% of visits take place on Fridays and Saturdays



Lunch + Dinner -**Busiest Times**

45% of visits occur between 11am - 1pm and 5pm - 7pm

Visitor Profile + Event Analysis | Prepared by Main Street America | February 2024

VISITOR PROFILE + EVENT ANALYSIS: COLDWATER MAIN STREET

Event Analysis

Strawberry Fest (June 17, 2023)





Strawberry Fest

Strawberry Fest is an annual festival in Historic Downtown Coldwater, MI where more than 200 vendors gather to sell their crafts, strawberries, and food. It typically runs from 9am to 3pm on the third Saturday in June each year.

Visit and Visitor Metrics

The day of Strawberry Fest, held on June 17, 2023, was the busiest day of 2023 for Downtown Coldwater. There were 12,257 visits. 86% of visitors on June 17, 2023, came during the hours of Strawberry Fest.

Length of Stay

Visitor dwell times in Downtown Coldwater during Strawberry Fest 2023 were very comparable to dwell times for 2023 overall. On the day of the event, the average dwell time was 97 minutes, one minute less than the average dwell time for 2023 overall. The median dwell time was 62 minutes, two minutes higher than the median for 2023. About 1/5 of visitors stayed between 15 and 29 minutes (20.1%), while 12.5% of visitors staved for more than 2.5 hours.



10.483 visitors

to Coldwater Main Street during Strawberry Fest in



4.5x visits

when compared to other Saturdays in June 2023 between 9am-3pm



spent in the district by more than half of the visitors

09



who see the lake town, the trail town, the art town, the river town, the music town, the small town, and those who proudly call Cheboygan their home.

back to it's glory! I have been completely honored the beauty I knew it had!"













COMMUNITY PROFILE



- Expand and enhance opportunities to interact and engage with arts and recreation, year-round, and throughout the downtown.
- Increase variety and options of downtown businesses and activities that attract and appeal to all residents and visitors alike.
- Further develop the unique, distinctive and historic built environment of downtown Cheboygan.

PSCHNEIDER@CHEBOYGAN.ORG CHEBOYGANMAINSTREET.ORG





Great commercial location on corner lot in the heart of Downtown Cheboygan.

This property is 3 blocks off the North Central Trail system, and across the street from the Cheboygan River (42 mile long Inland Waterway).

Located in the heart of the Cheboygan Main Street business district, this building has been home to successful retail business and has had great rental income from it's four 1 bed/1 bath apartments.





kjaefiuh ;gklnragiojn;afldkbnfdz af dlbnfd;lkbm a'dlkfb'slfkzbmdv'zlb aioilfdmb adfmfa BIT ABOUT CITY AND DDA/

ECONOMIC DEVELOPMENT ETC.



PROPERTY FEATURES

- · Two Retail Spaces
- Warehouse
- · Four 1 bed/1 bath apartments
- Private Parking
- Corner Lot
- · View of Cheboygan River/ Water St Cooridor
- · Great visibility on busy intersection

Property listed with Coldwell Banker Schmidt Alex Mackenzie & Scott Hardy 231-929-2300

CHEBOYGAN MAIN ST DDA POLLY SCHNEIDER 231-627-9931 PSCHNEIDER@CHEBOYGAN.ORG

CITY OF CHEBOYGAN DAN SABOLSKY 231-627-9931 DSABOLSKY@CHEBOYGAN.ORG



Technical Assistance Highlight: Business Recruitment Primer

Technical Assistance Highlight: Business Recruitment Primer







EVENT ANALYSIS

- 5.678 residents of City of Grosse Pointe
- 62 visitors per resident
- About 16.5% of all visitors to The Village

VISITOR TRENDS

Diamond Sponsor | \$25,000

- · Marquee billing on all events and website Logo featured on all event signage, ads, promotional materials & supporting marketing literature, stage banners, etc.
- · Feature and mentions throughout year on social media and newsletters: featured on event nages
- Acknowledgement in press releases and all other media opportunities
- Designated booth space, verbal recognition throughout events by stage emcees. VIP seating, and event tickets (when applicable)
- · Opportunity to develop customized benefits

Platinum Sponsor | \$10,000

- · Logo featured on all event signage, ads, promotional materials & supporting marketing literature, stage banners, etc.
- Company listing with hyperlink on website Feature and mentions on social media throughout
- year; featured on event pages Acknowledgement in press releases and all other media opportunities
- Designated booth space, verbal recognition by stage emcees, VIP seating, and event tickets (when applicable)

Gold Sponsor | \$5,000

- · All Silver Level benefits plus:
- Logo on all event signage, ads, promotional materials & supporting marketing literature

 Company listing and hyperlink on website
- Event tickets (when applicable)

Silver Sponsor | \$2,500

- All Bronze Level benefits plus:
- Name or logo on event signage, ads, promotional materials & supporting marketing literature
- Verbal recognition at events (when applicable)

Bronze Sponsor | \$1,000

- Name on event signage, ads, promotional materials $\boldsymbol{\delta}$ supporting marketing literature
- Mention on social media outreach & event pages
- · Acknowledgement in press releases







ake checks payable to Main Street Grosse Pointe or pay online at <u>bit ly/magasponsorship</u> "donations are tax-deductible to the extent provided by b







Main Street Grosse Pointe relies on private fundraising and partnerships to enhance the downtown experience and support local businesses. Your donation helps to create a downtown we can all be proud of. Any amount of contribution provides resources and guidance to local entrepreneurs, strengthens our ecosystem, and fosters community pride that ensure our cultural legacy remains for future generations. Support our mission in creating a deep sense of belonging that make residents feel at home and connected in our neighborhood.

So click this link and give today! Or mail your check to Main Street Grosse Pointe, 17000 Kercheval, Suite 212, Grosse Pointe, MI 48230

*Donations are tax-deductible to the extent provided by law



VILLAGE CHAMPION \$5,000

\$5,000 can assist 10 businesses with microgrants for facade upgrades, help repair the clock tower or add street music speakers

FRIEND OF THE VILLAGE \$2,500

\$2,500 can help fund children's activities through the Little Village for an entire year, support new events each season or pay for a new bench or seating for downtown



\$1,000 will help add holiday decor to the plaza areas, purchase a new trash receptacle, cover the cost of two self-watering planters or support public art installations in The Village



POINTE PARTNER \$500

\$500 can cover the cost of spring, fall and winter flowers, plants & greenery in one pot, pay for a full session of Santa visits during the holidays or support Music on the Plaza



SUPPORTER \$250

\$250 will help celebrate volunteers with a special gift or recognition dinner, create educational opportunities for business owners or support ongoing promotions with our local small businesses.

YES, I want to support my Village!

Name:		Phone:		
Address:				
Email:				
Sponsorship Level		☐ Friend of The Village☐ Supporter	Main Street Marvel Other: \$	_
More Information thevillagegrossepoir	ite.org			Our Contact 313-886-7474

Technical Assistance Highlight: Fund **Development Plan**



Technical Assistance Highlight: Strategic Plan



IMPLEMENTATION PLAN

GOAL

Establish and Maintain a Consistent Destination Brand and Related Marketing Efforts

Create a Comprehensive Destination Brand and Guide for Mexicantown (logo, colors, fonts, etc.)	Main Street Director Promotions Committee	March 2025
Implement Branding for Mexicantown in all digital forums (Social Media, Email Blasts, etc.)	Main Street Director Business Engagement Manager Promotion Committee	April 2025
Implement Branding for Physical Elements of the District, Including Banners, Signage, and Wayfinding	Main Street Director Promotions Committee Design Committee	Dec 2025

GOAL

Define Effective Strategies and Channels of Communication with Businesses, Residents, and Stakeholders

Develop Communication Plan for Mexicantown Main Street	Main Street Director Organization Committee	June 2025
Use storytelling and high-quality visuals to highlight unique local attractions, businesses, and community events	Main Street Director Promotions Committee	Est. by June 2025 Ongoing
Develop a library of professional photos, videos, and content showcasing Mexicantown's unique features & experiences	Main Street Director Promotions Committee	Est. by December 2025 Ongoing
Create a content calendar for regular social media posts, blogs, and newsletters	Main Street Director Promotions Committee	June 2025

GOAL #3

Create, Maintain, and Execute a Volunteer and Board Development Plan to Meet the Organization's Needs

Develop a Comprehensive Volunteer Recruitment Plan	Main Street Director Organization Committee	October 2025
Develop an Onboarding Process for New Volunteers and Advisory Board Members	Main Street Director President/CEO Organization Committee	January 2026
Engage in Feedback from Volunteers to Better Enhance Volunteer Experience	Main Street Director Organization Committee	June 2026

8 Mexicantown Main Street

Technical Assistance Highlight: Storytelling



Sault Tribe of Chippewa Indians

AUSTIN LOWES KNOWS THE VALUE OF ECONOMIC DEVELOPMENT IN FORGING COMMUNITY BONDS AND SERVICES

Photos and Story by Phil Eich, Storyville Social, as part of the Michigan Main Street Story Series Indians is located in Sault Ste. Marie. We have a service area that comprises most of the Upper Peninsual and a total membership of about \$0.000 tribe east of the Mississippi We have a thriving economy that includes several casinos, an EDC, and other businesses, and all they exist to create revenue that pays for services induce that pays for services induce the properties of the member. The services include services, law enforcement services, law enforcement services, law enforcement.

Our tribe has historical roots in this community. We call Sault Ste. Marie "Bahweting," which means "The Place of the Rapids," because before the Soo Locks came, in the St. Mary's River there was a set of

wa would catch white fish in.
t ste. We're a fishing tribe with the
area most commercial fishermen
out of all the tribes that were
signatories of the 1836 Treaty of
000 Washington.
gest
bit We share the natural resources

with the state of Michigan and we do a lot of good things to be good stewards of those resources. Right now, our natural resources department is actually trapping wolves in the Hiawatha National Forests. They're taking blood samples, hair samples, stool samples, they's collaring them with CPS devices to monitor their

health care services that we provide. Native Americans are disproportionately impacted by a lot of health ailments and behavioral health issues, so for

Michigan Main Street Story Series | Page 1

us to be able to provide those services to our members free of charge is something that were definitely proud of. We're also unique in that we're the only tribe in the state of Michigan that will be offering homeless shelter services to its members. We just purchased a motel that will provide emergency and transitional housing services for our members that are experiencing housing insecurity. We're the only tribe in the state of Michigan that does that and there's 12 tribes.

We also provide a lot of different jobs throughout the community. We're one of the top employers in Sault Ste. Marie, and 2% of the revenue that's collected from slot machines goes to enhance the community.

Our tribe also creates cultural diversity for Sault Ste. Marie. We have pow wows, not just in Sault Ste. Marie, but in other locations. We have one in Newberry, one in Kincheloe, and one in Hessel. We just try to implement our culture in everything that we do.

And of course, no one planned that a global pandemic would take place. But the pandemic provided us with a lot of funding that we used to help meet our citizen's needs. We used it to build houses and to create revenue replacement for our businesses so we wouldn't have to lay employees off. We provided tens of millions of dollars in direct payments to members so that if they were out of work, they could meet their needs.

We exist to provide services and protection for our members. My background is that of a social worker and I worked as a therapist before I was elected to our tribal council, then later elevated to the position of Chairman. So, for me to be in this role. I get to wear a macro-level social work hat. Every single day, I ty to identify what my community's needs are and then try to link and create services to help meet them. It's an honor to be able to have the resources to take care of our people.

Iran for election in 2020. I we always had an interest in politics, and my undergraduate degrees in political science and my master's degrees in social work. My grandma, Shirley Nolan, was heavily involved in tribal politics and was a strong advocate for her people. So when I won, I was elated, but I also thought heavily about her.

It's a lot of responsibility and I don't take it lightly, and every day I give It my best. I feel like I was put here for a reason and I'm trying to make the most of it. It's been an absolutely fantastic experience, and it's truly been the honor of my life.

- Austin Lowes, Chairman of the Sault Tribe of Chippewa

"WE EXIST TO PROVIDE SERVICES AND PROTECTION FOR OUR MEMBERS. MY BACKGROUND IS THAT OF A SOCIAL WORKER AND I **WORKED AS A THERAPIST BEFORE I** WAS ELECTED TO OUR TRIBAL COUNCIL THEN LATER ELEVATED TO THE POSITION OF CHAIRMAN, SO. FOR ME TO BE IN THIS ROLE I GET TO WEAR A MACRO-LEVEL SOCIAL WORK HAT. EVERY SINGLE DAY, I TRY TO IDENTIFY WHAT MY COMMUNITY'S NEEDS ARE AND THEN TRY TO LINK AND CREATE SERVICES TO HELP MEET THEM. IT'S AN HONOR TO BE ABLE TO HAVE

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Michigan Main Street Story Series | Page 2



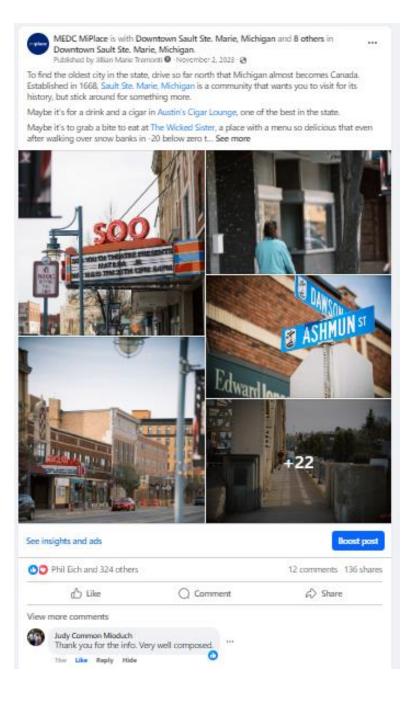








Technical Assistance Highlight: Storytelling





MARKET INSIGHTS

rack record of results and positive changes occurring in the downtown area positioned the community well. Still, recognizing that change is inevitable, work Main Street DDA, along with community partners and stakeholders, is harlevoix Main Street DDA, alone with co

Market data and insights offered by community and downtown stakehold great starting point—not for physical change, but for the necessary dialog that uid occur as the community plans downtown's evolution.

Findings from the 2021 Futures Survey, based on responses from more than 1,000 participants, provide insights for eating and drinking places and retail ments that could be candidates - and targeted - for expansion an Itment in Downtown Charlevolx, as well as specific features, products and

op Features	Top Features	Top Features	
Spaghetti/Posta dishes	Thos/Chinese cultime	Outdoor seating	
Outdoor seating	Outdoor diving	Premode and take-out	
Full-service bar	Indian cusine	Feto	
Relaxed bistro setting	Middle Eastern cuisine	Tohini	

Shoe Store Arts/Hobbies Books/Games

Top Features	Top features	Top Features
Women's cosual	Crofts and supplies	New books
Women's offices:	Croft/Hobby dosses	Educational tays
Men's cosual	Home décor items	Card & board gome
Women's dress	Artist supplies	Outdoor games

 G: How likely would you be to v Charlevoix businesses on a conv 		ng types of expanding or new Dow	mtown
Average Scare Shows Scale: 5.00	- Definitely Wi	nAd	
1. Italian Restaurant/Bistro	4.11	1. Shoe store	3.94
2. Effinic Restaurant	4.02	2. Books, Toys & Games	3.85
3. Mediterranean Rest.	4.00	3. Sporting Goods/Bikes	3.80



EXPLORING POSSIBILITIES



he City of Charlevolx has already expended effort amine directions for the vibrancy and function of it



s, for instance) and in many ways can be overlai



entation-if they're right-it is suggested that







Demonstrations show the opportunity for new activities on existing parking areas and, just as important, show a reconfiguration of parking that might occur in the longer term. Rather than simply remove parking for new activities, these configurations increase available parking through a variety of structuring. While expensive, it's a more sustainable path than eliminating buildings in downtown to accommodate parking expansions.

Street-Hoon Skirt Alley parking area new and activating uses are shown along Clinton Street with a footprint of about 1,800 square eet. Sloping parking decks would allow for, nerhans up to 110 parking spaces



Increased Downtown Housing

recognizing both the shortage of housing for downtown workers as well as housing that might be oriented to those seeking an environment like downtown Charlevoix.



An area referred to as "Hilltop," at the edge of the downtown's south side, could offer an surrounding a large and continuous common space with landscaping, walkways, and

Activated Alleys

Looking closely at the alleys reveals few mediately transformable buildings but, instead, an environment where parking lots dominate the experience. Where the urban interventions of Hoop Skirt Alley and the reinventions of unused or underused buildings on Van Pelt Alley bring life to those alleys, stored cars in the parking lots

In one demonstration, a portion of a parking lot is reclaimed for an active use, framed in a utilitarian styled building along alleys. In the congruent situation of a cross street with abutting parking the activation might be achieved with a small building, residentially scaled and Shingle Styled. Each building would have a retail or hospitality use on the ground floor and residential use on a second floor-bringing a new pedestrian ittraction and incrementally adding housing to the downtown area.

In other demonstrations, portions of parking lots could be reactivated with auxiliary retail units or kiosks to house vendors and pop-ups, and to



Activating uses along Clinton Street



structure above grade or about 166 spaces for a parking structure with three levels above grade.

Creating housing across the spectrum of affordability and types is a goal of downtown

opportunity to introduce a mix of housing styles, including apartments, rowhomes and flats. gathering spaces, and with parking at ground and below grade levels

New Downtown Activities-State and Antrim

A small building at the corner of State Street and Antrim Street was locally identified as a likely redevelopment opportunity, and the property has since been selected as Redevelopment Ready Community priority





The State and Antrim demonstrations show two alternatives for the 0.14-acre site, one with parking and one without, both two story developments ranging between 3,000 and 6 000 course feet. While other configurations would be possible sever-

- factors for the redevelopment are critica A development that directly addresse the public sidewalk with a building
- façade along Antrim Street; A use that is retail or office on the
- Parking that relies, in whole or in part. on spaces along the street; and
- A mass that is two stories

New Downtown Activities-Curling

Several downtown stakeholders noted an interest in new activities - especially new activities, perhaps curling, in the winter season. Curling is an activity that is easily accessible across ages and genders and is both intergenerational and gender neutral. The Futures exercises considered two locations for curling—one at Bridge Park and the other, as a sometimes more competitive venue, incorporated into a downtown parking structure.

Street, overlooking the ferry docks, is a flat area where curling might be introduced in winter. In summer, curling could be replaced with bocce, which requires a smaller but similarly configured "court." Two curling sheets, or two bocce courts in summer, could be configured in the flat space of Bridge Park, bookended

While Bridge Park offers a social venue, a more competitive venue accommodating six or eight curling sheets might be imagined as an upper floor to a new provide a venue where a bonspiel (curling introduction without displacing an existing use. Building on the curling concept, a restaurant could be developed with views of the curling rinks and a banquet venue, which local tourism and hospitality representatives cited as lacking in the community and downtown, might also become a part of the venue.





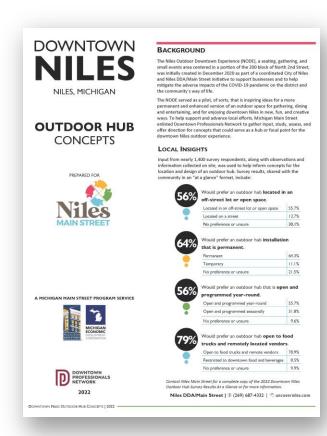


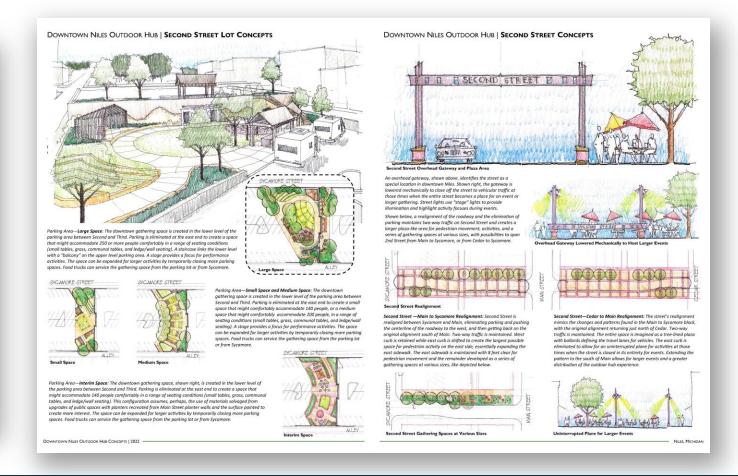


ound a few solid and compelling idea he expanded circle can form a



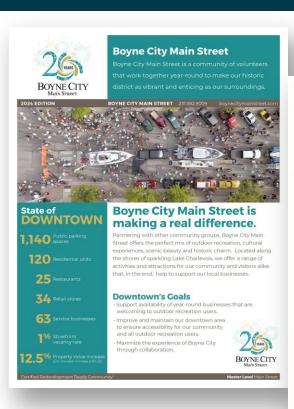
Technical Assistance Highlight: Downtown Futures





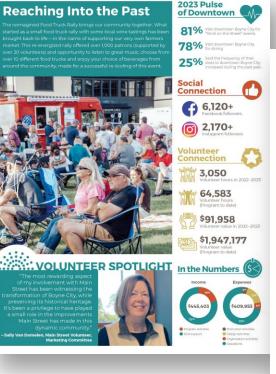
Technical Assistance Highlight: Downtown Futures

Technical Assistance Highlight: Impact Report





Variety/5 & 10







Technical Assistance Highlight: Vibrancy Grant Public Art & Creative Placemaking in Lapeer















Technical Assistance Highlight: Vibrancy Grant Public Art & Creative Placemaking in Lapeer

Technical Assistance Highlight: Vibrancy Grant

Downtown
Owosso
Ambassador
Program













Technical Assistance Highlight: Vibrancy Grant Middle Market in Downtown Lansing

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MICHIGAN MAIN STREET

www.miplace.org/programs/michigan-main-street